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Prime Focus will not be in any way responsible for any action taken based on such statements and undertakes no obligation to publicly update these forward-looking statements to reflect subsequent events or circumstances.



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Q3 FY18 Performance

Operational momentum continues in Q3





Robust growth driven by strong operating performance in Creative Services



Figures in Rs Million; Consolidated financials



Revenue growth continues on a strong path led by Creative Services division which has grown by 25%

 Industry tailwinds driving sustained growth and momentum in the business; High-end feature Animation and OTT focused content expanding the total addressable market and widening customer base

- Adjusted EBITDA and Margins continue to grow on the back of operating leverage in Creative Services business:
 - EBITDA adjusted for Rs.100mn of non-operating Non-cash FX charges on account of Balance Sheet translation exposure and approx. Rs.200mn for certain one-time Montreal setup costs and conservative provisions
 - Non-Cash ESOP charge of Rs.42mn for the quarter, to further decline in line with the guidance
- Depreciation charge of Rs 678 mn includes Rs 290 mn on account of intangibles which continues to taper down. Depreciation this qtr also includes a one time, non-cash charge of Rs.80mn on account of shutdown of a facility an inefficient facility in India
- Finance charges higher by Rs.55mn on account of change in accounting standards guidance towards redemption premium on Standard Chartered PE NCDs expensed in P&L as against Balance Sheet in earlier quarters

*Adjusted for Non-Cash ESOP and one time non-operating charges ** PBT is before one-time non-operating Charges





Creative Services operating performance is strong



Figures in Rs Million; Consolidated financials



- Delivered movies like Justice League, Thor: Ragnarok, Hostiles, The Hurricane Heist and The 15:17 to Paris, among others
- Order book at \$250 mn+ with projects like Venom, The New Mutants, Ant-Man and the Wasp, Avengers: Infinity War, Mission: Impossible - Fallout, Godzilla: King of the Monsters, Pacific Rim: Uprising, and Fantastic Beasts: The Crimes of Grindelwald, among others
- Film Animation and content focused on OTT Platforms continue to grow well, expected to add to revenue growth and expand customer base; Delivered *Altered Carbon* for Netflix / Skydance
- Strong market demand driving additional capacity growth initiatives ahead of prior expectations launched Montreal facility
- Expanded operations to Chennai in line with stated strategy of delivering from cost advantageous locations
- Non-cash balance sheet translation FX charge and one-off cost adjustments shown to reflect qtrly operating performance

*Adjusted for Non-Cash ESOP charges and one time non-operating charges as discussed earlier



Worked on marquee Hollywood projects



Justice League

Thor: Ragnarok

Altered Carbon

The Hurricane Heist

The 15:17 to Paris





Robust Order book of \$250 mn+





Pacific Rim: Uprising







The New Mutants



Avengers: Infinity War



Fantastic Beasts: The Crimes of Grindelwald



Ant-Man and the Wasp





Tech/Tech Enabled Services gears up for next growth phase

Figures in Rs Million; Consolidated financials





Unified clear takes prominence with Turner as 1st Tenant on Unified CLEAR

This unification finally brings to fruition the benefits of a unified platform and development, implementation and support team.

Note: Adjusted for Non-Cash ESOP charges





Tech/Tech Enabled Services Operational Highlights



Q3 FY18 Revenue Analysis



- Clients like Discovery and Spotify were added during the quarter
- New contracts signed with existing clients such as Hearst, Sony Emerging markets, BCCI and STAR. Renewed contract with Warner Horizon and signed follow on technology revenue from Turner LatAM
- Brand services grew with additions like Marico, Vodafone Play, Oppo, gaana, ICICI Prudential, Jyothi Laboratories and Lux Industries.
- Augmented sales team with additions of specialists internationally
- Won TV Technology's '2017 Product Innovation Award' from NewBay Media for its groundbreaking Work Order Management system



India FMS EBITDA margin continues above 40%



Figures in Rs Million; Consolidated financials



- Delivered several projects including *Qarib Qarib Singlle, Mersal, Amazon Obhijaan, Solo, Firangi etc.*
- Robust Order book with movies like *Thugs of Hindostan*, *Brahmastra*, 2.0, *Manikarnika: The Queen of Jhansi* and *Parmanu: The Story of Pokhran, etc.*
- Higher spending on projects such as Brahmastra, Padmaavat, Robo 2 etc. shows increased penchant for visual effects in Bollywood; augers extremely well for India FMS business
- Pipeline of new projects looking for enhanced visual effects and 3D conversion for Global / China releases is strengthening
- Demand for content never been stronger on the back of impressive global box office performance and attractive offers from TV and OTT players (Netflix, Amazon Prime, etc) alike

*Adjusted for Non-Cash ESOP charges













Debt profile

- Consolidated Net Debt of Rs.14.5bn
- Increase in Debt primarily on redemption of SCPE NCDs SCPE NCDs were recorded at Face value of Rs.1bn under Ind-AS; redemption value of Rs.1.9bn
- Right sizing the Balance Sheet; continued efforts towards reduction in Interest cost with more Dollar based loans – Dollar linked debt now 62% of the total Debt across the group
- TTM Net Debt to EBITDA ratio of 2.42x



Debt Composition

Geographical Breakup



Note: Equity Instruments of Horizon Coast, Macquarie and Ambit PE is not included

Investor Update Q3 FY18



9M FY18 Performance

9M FY18 demonstrates continued profitable growth



Figures in Rs Million; Consolidated financials



- Consolidated revenues up 12% YoY on account of strong growth in Creative Services
 - Growth in revenues and EBITDA being driven on the back of strong growth in Creative services and continued benefits
 from operating leverage through the global delivery model
- Operating PBT of Rs 669 mn
 - Non Cash ESOP charge of Rs 297 mn for the period as against Rs 172 mn YoY
 - PBT adjusted for non-operating one time charges as described earlier

*Adjusted for Non-Cash ESOP and one time non-operating charges ** PBT is before one-time non-operating Charges



9M FY18: Business wise Analysis



Division-wise revenues



Division-wise Operating EBITDA*





*Adjusted for Non-Cash ESOP and one time non-operating charges

About Prime Focus

Group Snapshot

All figures in Rs Cr

Overview



- Publically listed on BSE and NSE with a Market Cap of Rs 3,500 cr; Recognized on 'Fortune India Next 500' list
- Top Tier Independent global Media Services powerhouse
 - Leading provider of cutting edge Visual Effects [VFX] services globally
 - Operates the world's most established Hybrid Cloud based technology solution CLEAR[™]
- 9,000+ employees / 19 cities / 5 Continents





FY 13 to FY 16 numbers are reported audited numbers non IND AS compliant * FY14 & FY16 financials represent 15 & 9 months respectively



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Corporate structure





Prime Focus has transformed into a Global Leader



	FY14	TTM '17		Delivering performance as guided
Consolidated Income (In Rs cr)	835	2,361	2.8 X	Bundled high-end services for biggest M&E clients across the globe; robust organic growth post acquisitions
People	4,300	9,000+1	2.1 X	Globalisation and Integration initiatives behind and delivering tangible results
No. of Movies in GBO* 1(3	D) out of top 5	3 (VFX) out of top 5	Enhanced Competitive position	Broad-basing of revenues has minimized impact of seasonality in the business EBITDA Margins back in the range of 25% and trending higher
Order Book (In \$ mn)	~100	450+ 1	4.5 X	Operating PBT of Rs 117 cr in 9m Fy 18 ;
Adjusted EBITDA Margin	22%	25%	Strong Financial Momentum	Improved leverage profile, with Net Debt to EBITDA ratio of 2.4X significantly lower than 5.3X in FY14 Lowered interest cost to <10% p.a.

Note:* Movies released YTD & FY14 is as on Mar'14

TTM '17 - *Adjusted for Non-Cash ESOP & other One time charges ** PBT is before one time charges

Key Investment Highlights



PFL - one of the world's largest independent & integrated media services players

ALLER . Tier-1 Visual Effects Player & 30% Market Creative Share in 3D 3 Oscars **Services** GENE-8 Conversion (77%*) \$250 mn+ Visual Effects. including 3D m ALLER T Conversion and CTUDINE Animation Academy Leader in cloud Award solutions for Media & Primetime + dox Entertainment industry Tech/Tech Emmy Enabled \$200 mn+ (16%) CLEAR[™] Media tin ERP Suite Cloud-based Media Services **Distinct Leadership** 24 FPA RELIANCE in fast growing India Film Award MediaWorks Indian Market and Media **Services** 10000 Visual Effects / DI (FMS) (7%) Colour Grading Camera Rental Shooting Floors Industry Robust Order Strong **Business Offering** Definitive deals Recognition Books Leadership * Revenue contribution for FY17 Investor Update Q3 FY18 23

US\$500mn conglomerate growing @ 30% FY(13-17), 80%+ revenue from overseas. . .



Creative Svs: World's No. 1 independent Tier 1 player

Strong Leadership

Tier-1 Visual Effects Player

House of choice for visually enhanced services

Top Grossers



\$1.143 mn







\$1.068 mn

\$1.153 mn

\$873 mn \$1.405 mn

Deeper engagement with leading studios



Proven Expertise



3 Oscar wins for Interstellar. Ex Machina & Inception

Unprecedented scale

US\$250 mn (FY17), Revenues, up 17% YOY

6.500+ personnel across 8 facilities

77% contribution in FY17 revenues

Higher visibility in Order book. over \$250 mn

Poised for Profitable growth

- Increasing cross-sell via Bundled offering (VFX / 3D conversion / Animation services)
- Robust model reduced seasonality, lower dependence on individual projects
- Margin expansion via scale economics and delivery from global locations



Proliferation of Premium Content is Driving Demand for premium VFX services

- VFX heavy movies have been drawing a higher proportion of movie Production budgets by volume as well as value
- Despite average production budgets flattening, VFX spends have continued to increase → CG driven spectacle



Key demand drivers for Creative Services

Demand for Technology-Enabled Digital Content

- Top Hollywood as well as International movies performing on box office are increasingly reliant on digital content to serve consumer demand
- 59% of the movies made over 2014-17 (Aug) were VFX heavy movies, representing 73% of the total production spend

Content monetization of Franchisee movies

- Successive franchisee films are increasingly spending on differentiating through premium content enabled by visual effects
- Apart from the recurring movie revenue, franchisee movies also provide studios with ancillary avenues of content monetization- Toys, theme rides, merchandise, etc.

Emerging Tech for Content monetization

- 3D Conversion of content provides opportunity for monetizing ready content through enhancing viewer experience- PFW is the global market leader
- · Film and feature animation and virtual reality markets present multi-billion dollar opportunities

OTT further leading to unprecedented demand

- OTT players are fast displacing traditional Broadcasters are the medium for viewership
- Rush to differentiate content massive spending budgets towards Original content
- Lot of content expected to be VFX heavy

CLEAR[™] Media ERP – One Software for the entire M&E Enterprise



- The Enterprise Application Domain has been consolidated with few Mega-suite Providers
- The same evolution is panning out in Media and Entertainment Enterprises
- CLEAR[™] is the most established Hybrid Cloud Media ERP across the globe

Technology Services: Pioneer & leader in cloud solutions for M&E industry

Owns & operates World's only hybrid cloud enabled Media ERP platform – CLEAR™	Robust order book of \$200 mn to be executed over next 2-3 years.	Robust growth in revenue, up 10.3x at Rs. 3.4 mn in last 5 years	Strong revenue model with 74% Annuity contribution & 35% <i>from International</i> markets
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Unique & Comprehensive PRODUCT + SERVICES approach



India FMS: Dominating on home turf

Offering complete media services across the spectrum. .







Huge untapped addressable market for both the key businesses





VFX - \$5.3+ BN market opportunity

Digital content solutions – A \$11 billion market opportunity Total Addressable market in (US\$ Bn) to grow at CAGR 5%



Total Addressable Market

Cloud enabled services to grow at CAGR 46%



Sources: FTI report, based on CY15 data; Prime Focus World research; IMDB; The-Numbers.com

OTT is fast changing the dynamics for both the businesses – augers extremely well for Prime Focus

OTT Market Opportunity: Major Driver of Growth





OTT total, original, addressable content and estimated OTT VFX spend



Source: FTII Research.

*Apple has announced it will spend \$1B entry in 2018 along with YouTube and Facebook. However, it seems that YouTube/Facebook will be focusing on short and non-scripted and non-addressable content, and are thus not included in analysis.

^ HBO Film includes only HBO Film productions. HBO TV incl. HBO Now is included in Premium Cable in the TV section.

- OTT content spend is forecast to double from \$12.6B in 2016 to \$24.6B in 2020 corresponding to an 18% CAGR. OTT
 providers, primarily driven by Amazon and Netflix, are rapidly increasing their original content budgets, a trend that will
 continue.
- OTT providers are increasing original content spend from \$1.4B in 2016 to 7.0B in 2020. This is primarily driven by a significant increase in original TV Drama and Film productions, leading to a 55% p.a. increase from \$0.2B in 2016 to \$1.3B in 2020 in VFX spend, which is addressable to PFW.

Greater proliferation of content worldwide on the back of OTT





'WorldSourcing' model = unmatched competitive edge



Global network providing highest quality, fastest time to market & most efficient pricing



5 continents | 7 time zones | 19 locations | 24/7 – 365 days

Investor Update Q3 FY18

Robust financial performance (in INR cr) ...

Strong Growth in EBITDA Margins Strong Revenue Growth EBITDA — EBITDA Margin 30% CAGR Revenue **30% CAGR** 2,361 2,178598 1,901 501 1,608 326 259 1.383 835 184 23% 191 1.034 240 236 265 762 175 16% 23% 23% FY14 FY15 FY16** **FY17** TTM **FY13** FY14* FY15 FY16** **FY17** TTM **FY13** Dec 17 Dec 17 - 12mth numbers

Cash ROCE - EBITDA / (Total Capital Employed)

10%

FY16*

13%

FY15

FY 17 and Sep'17 Debt & Equity is adjusted for non IND AS FY 12 to FY 16 Debt & Equity are adjusted for Macquarie and AID facilities Investor Update Q3 FY18

9%

TTM Dec

17



16%

FY14'

15%

FY13



20%

FY13

64%

FY15 FY16**

Personnel Cost = Employee expense + Technician fees

58%

FY17

56%

TTM

Dec 17

59%

52%

FY14*

51%

FY13

22%

FY14'







33

FY17

20%

TTM

Dec 17

* FY14 & FY16 financials represent 15 & 9 months respectively

FY15

20%

16%

FY16**

11%

FY17

.. And significant improvement in Leverage



Significantly improved Leverage ratios along with reduction in Interest costs



 FY 17 and Sep'17 Debt & Equity is adjusted for non IND AS
 FY 12 to FY 16 Debt & Equity are adjusted for Macquarie and AID facilities Investor Update Q3 FY18
 * FY14 & FY16 financials represent 15 & 9 months respectively

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Consolidated Profit & Loss Statement

Particulars (Rs Million)	Q3FY18	Q3FY17	% YoY Variance	Q2FY18	% QoQ Variance	9M FY18	9M FY17	% YoY Variance
Net sales / income from operations	6,096	5,072	20%	5,473	11%	16,704	14,999	11%
Total Expenditure	4,823	3,849	25%	4,265	13%	13,190	12,019	10%
Personnel Cost (including technician fees)	3,477	2,760	26%	3,162	10%	9,696	8,962	8%
Other Expenditure	1,345	1,089	24%	1,103	22%	3,494	3,057	14%
Income from writeback			NM		NM		148	NM
EBITDA	1,273	1,223	4%	1,207	5%	3,513	3,128	12%
Foreign exchange (loss)/Gain	-25	8	NM	149	NM	145	-78	NM
EBITDA (including Exch. Gain (net))	1,248	1,232	1%	1,356	-8%	3,658	3,050	20%
Depreciation & amortization	758	653	16%	708	7%	2,112	2,044	3%
ESOP Charges	42	113	-63%	139	-70%	297	172	72%
Other Income	26	8	220%	65	-60%	176	44	296%
EBIT	474	474	0%	573	-17%	1,426	878	62%
Interest & Finance charges	453	229	98%	362	25%	1,192	858	39%
PBT Before Exceptional Items	21	244	-91%	211	-90%	234	20	1065%
Exceptional Items- Expenditure/ (Income)	-	-	NM		NM	-	-977	NM
PBT	21	244	-91%	211	-90%	234	997	-77%
Tax Expense	91	-38	NM	-8	NM	55	58	-5%
PAT before Minority	-70	282	NM	219	NM	179	939	-81%
Minority Interest	16	55	-70%	41	-60%	78	52	51%
PAT	-87	227	NM	178	NM	101	887	-89%

Key Ratios	Q3FY18	Q3FY17	Q2FY18	9M FY18	9M FY17
EBITDA Margin	20.9%	24.1%	22.1%	21.0%	20.9%
EBITDA (including Exch. Gain (net))	20.5%	24.3%	24.8%	21.9%	20.3%
Net Margin	-1.2%	5.6%	4.0%	1.1%	6.3%
Total Expenditure/ Revenues	79%	76%	77.9%	79.0%	80.1%
Personnel Cost/ Total Operating Income	57%	54%	57.8%	58.0%	59.8%
Other Expenditure/ Total Operating Income	22%	21%	20.2%	20.9%	20.4%



Standalone Profit & Loss Statement

Particulars (Rs Million)	Q3FY18	Q3FY17	% YoY Variance	Q2FY18	% QoQ Variance	9M FY18	9M FY17	% YoY Variance
Net sales / income from operations	355	386	-8%	396	-10%	1,099	1,202	-9%
Total Expenditure	259	258	0%	271	-5%	785	751	5%
Personnel Cost (including technician fees)	126	128	-2%	128	-2%	375	390	-4%
Other Expenditure	133	129	3%	143	-7%	411	361	14%
EBITDA	97	129	-25%	125	-22%	313	451	-30%
Foreign exchange (loss)/Gain	-25	29	NM	15	NM	-12	-32	NM
EBITDA (including Exch. Gain (net))	72	158	-54%	139	-48%	301	419	-28%
Depreciation & amortization	85	78	10%	83	3%	245	232	5%
ESOP Charges	40	108	-63%	68	-41%	208	156	33%
EBIT	-54	-28	NM	-12	NM	-152	30	NM
Interest & Finance charges	146	71	104%	93	57%	338	232	46%
Other income	125	74	68%	42	198%	243	127	92%
PBT Before Exceptional Items	-75	-25	NM	-63	NM	-246	-75	NM
Exceptional Items- Expenditure/ (Income)			NM	-	NM	_	-185	NM
PBT	-75	-25	NM	-63	NM	-246	110	NM
Tax Expense	-21	-41	NM	-4	NM	-32	18	NM
РАТ	-54	16	NM	-58	NM	-214	92	NM

Key Ratios	Q3FY18	Q3FY17	Q2FY18	9M FY18	9M FY17
EBITDA Margin	27.2%	33.3%	31.5%	28.5%	37.5%
EBITDA (including Exch. Gain (net))	20.2%	40.8%	35.2%	27.4%	34.8%
Net Margin	-15.1%	4.1%	-14.8%	-19.5%	7.7%
Total Expenditure/ Revenues	72.8%	66.7%	68.5%	71.5%	62.5%
Personnel Cost/ Total Operating Income	35.3%	33.2%	32.3%	34.1%	32.5%
Other Expenditure/ Total Operating Income	37.4%	33.5%	36.2%	37.4%	30.0%



PFL Shareholding Pattern







Contact us

Alok Gupta Prime Focus Limited Phone: +91 8291070073 Email: alok.gupta@primefocus.com

Four-S Services

Nitesh Kumar/ Seema Shukla Four-S Services Pvt Ltd Phone: +91 98915 70250/+91 124 4251442 Email: nitesh.kumar@four-s.com seema@four-s.com

www.primefocus.com

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About Prime Focus Limited

Prime Focus Limited (PFL), the world's largest independent integrated media services powerhouse, employs over 9,000 professionals in 19 cities across 5 continents and 7 time zones. We provide end-to-end creative services (visual effects, stereo 3D conversion and animation), technology products & services (CLEAR[™] Media ERP Suite and Cloud-enabled media services), production services (equipment rental) and post-production services (Digital Intermediate and picture post) to the Media & Entertainment industry.

Listed on the BSE and NSE of India and recognized on the Fortune India 'Next 500' list, Prime Focus has operations in Bangalore, Chandigarh, New Delhi, Goa, Hyderabad, Kolkata, London, Los Angeles, Mumbai, New York, Johannesburg, Capetown, Abu Dhabi, Toronto, Montreal, Chennai, Pune, Sydney and Vancouver.

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